MUNICIPALITY OF CHATHAM-KENT					Anno	endix B
∨ariance Report by BU by OBJ with Division levels					Appe	HUIX D
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
00100 CHATHAM-KENT OPERATING						
Non Non Departmental						
Grants and Requisitions						
OPER Operating Related			0			
INTER Internal Allocations	25,000	28,050	3,050	25,000	25,000	
OTH Other Expenses	3,283,012	2,636,955	(646,057)	3,328,078	9,140,649	5,812,571
RES Reserve Transfers	(122,750)	424,483	547,233	(247,750)	(6,056,992)	(5,809,242)
Total Grants and Requisitions	3,185,262	3,089,488	(95,774)	3,105,328	3,108,657	3,329
General Revenues						
OTH Other Expenses	66,000	582,198	516,198	66,000	450,641	384,641
RES Reserve Transfers	(6,210,687)	(6,456,687)	(246,000)	(6,795,687)	(5,291,606)	1,504,081
FINE Fines and Penalties	(1,220,000)	(1,056,310)	163,690	(1,220,000)	(1,279,458)	(59,458)
TAX Taxation Revenue	(173,417,213)	(175,035,251)	(1,618,038)	(167,567,482)	(168,243,621)	(676,139)
REC Recoveries	(76,652)	(80,093)	(3,441)	(76,652)	(80,946)	(4,294)
USER User Fees	(68,400)	(73,094)	(4,694)	(68,400)	(77,372)	(8,972)
MISC Miscellaneous Revenue	(4,406,000)	(3,873,922)	532,078	(4,406,000)	(4,963,972)	(557,972)
Total General Revenues	(185,332,952)	(185,993,159)	(660,207)	(180,068,221)	(179,486,334)	581,887
Financial Expenses						
EMP Employee Related			0		255,369	255,369
CONT Contracted Services	42,957	198,342	155,385	42,957	97,703	54,746
OPER Operating Related	1,624,272	431,660	(1,192,612)	1,799,272	(2,402,692)	(4,201,964)
INTER Internal Allocations			0			
OTH Other Expenses	303,837	(381)	(304,218)	772,025		(772,025)
RES Reserve Transfers	5,537,653	5,733,487	195,834	5,462,639	5,587,520	124,881
TAX Taxation Revenue		2,015,899	2,015,899		4,283,703	4,283,703
REC Recoveries			0		(42,319)	(42,319)
MISC Miscellaneous Revenue		(4,757,026)	0		(4,874,876)	0
Total Financial Expenses	7,508,719	3,621,981	870,288	8,076,893	2,904,408	(297,609)
Capital - Admin						

MUNICIPALITY OF CHATHAM-KENT					A	andia D
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix B
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
INFRA Infrastructure and Debt	24,155	214,029	189,874	798,799	988,673	189,874
OPER Operating Related		576,039	576,039		979,328	979,328
ASST Social Assistance	(24,155)		24,155	(24,155)		24,155
OTH Other Expenses		(173,954)	(173,954)		(165,669)	(165,669)
RES Reserve Transfers	6,336,336	6,336,336	0	6,732,610	6,732,610	
MISC Miscellaneous Revenue		(576,110)	(576,110)		(979,399)	(979,399)
Total Capital - Admin	6,336,336	6,376,340	40,004	7,507,254	7,555,543	48,289
Payroll Benefit Clearing						
EMP Employee Related		27,500,079	0		25,396,686	
OPER Operating Related		6,945	0		6,828	
RES Reserve Transfers		1,363,682	0		2,412,887	
REC Recoveries		(838,910)	0		(980,928)	
SYS System		(28,031,794)	0		(26,835,472)	
Total Payroll Benefit Clearing		2	0		1	0
PSAB						
EMP Employee Related		2,991,318	0		1,452,297	
INFRA Infrastructure and Debt		31,668,322	0		33,872,026	
RES Reserve Transfers		434,329	0		531,794	
Total PSAB		35,093,969	0		35,856,117	0
Provincial Downloading Services						
CONT Contracted Services	1,571,092	1,542,730	(28,362)	1,571,092	1,554,995	(16,097)
PROV Grants - Provincial	(19,696,900)	(19,696,900)	0	(20,038,300)	(20,038,300)	
Total Provincial Downloading Services	(18,125,808)	(18,154,170)	(28,362)	(18,467,208)	(18,483,305)	(16,097)
General Administration						
MAT Material, Veh and Equip Related		(13,683)	(13,683)		(1,582)	(1,582)
CONT Contracted Services		251,842	251,842			
OPER Operating Related	65,869	55,442	(10,427)	65,869	51,696	(14,173)
INTER Internal Allocations	(1,449,460)	(1,079,794)	369,666	(1,449,460)	(1,381,703)	67,757
OTH Other Expenses		9,920	9,920		887	887

MUNICIPALITY OF CHATHAM-KENT					Λοο	andiv P
Variance Report by BU by OBJ with Division levels Selected year 2021					Арро	endix B
100 CK Municipal Operations						
		2021		'	2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
PROV Grants - Provincial		(5,894,340)	(5,894,340)		(3,806,451)	(3,806,451)
Total General Administration	(1,383,591)	(6,670,613)	(5,287,022)	(1,383,591)	(5,137,153)	(3,753,562)
Extraordinary Events						
MAT Material, Veh and Equip Related					712	712
OPER Operating Related		3,503	3,503		15,536	15,536
Total Extraordinary Events		3,503	3,503		16,248	16,248
Total Non Non Departmental	(187,812,034)	(162,632,659)	(5,157,570)	(181,229,545)	(153,665,818)	(3,417,515)
CAO CAO						
Chief Administrative Officer						
EMP Employee Related	817,257	821,242	3,985	799,551	810,212	10,661
MAT Material, Veh and Equip Related	1,000	167	(833)	1,000	5,113	4,113
CONT Contracted Services	72,975	73,934	959	42,975	28,953	(14,022)
OPER Operating Related	34,688	21,885	(12,803)	30,451	25,447	(5,004)
INTER Internal Allocations	(54,438)	(54,438)	0	(53,899)	(52,759)	1,140
RES Reserve Transfers	21,474	(22,859)	(44,333)	51,199	61,097	9,898
MISC Miscellaneous Revenue		(794)	(794)			
SLA Service Level Agreements (SLA)	(38,826)	(38,826)	0	(38,826)	(38,826)	
Total Chief Administrative Officer	854,130	800,311	(53,819)	832,451	839,237	6,786
Legal Services						
EMP Employee Related	785,152	736,682	(48,470)	689,587	661,565	(28,022)
BLD Building Related	302,428	302,263	(165)	258,324	258,324	
MAT Material, Veh and Equip Related	16,446	16,521	75	16,465	16,465	
CONT Contracted Services	16,429	16,730	301	16,429	16,792	363
OPER Operating Related	1,111,590	1,430,530	318,940	968,647	1,348,401	379,754
INTER Internal Allocations	(1,068,853)	(1,005,575)	63,278	(939,553)	(749,157)	190,396
OTH Other Expenses		(31)	(31)		218,791	218,791
RES Reserve Transfers	650,871	318,424	(332,447)	693,412	510,122	(183,290)
REC Recoveries		(7,732)	(7,732)		(585,289)	(585,289)
LIC Licenses, Permits and Fees	(8,000)	(1,747)	6,253	(8,000)	(701)	7,299

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
Variance Report by BU by OBJ with Division levels					Appe	HUIX D
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
SLA Service Level Agreements (SLA)	(42,871)	(42,871)	0	(42,619)	(42,619)	
Total Legal Services	1,763,192	1,763,194	2	1,652,692	1,652,694	2
Total CAO CAO	2,617,322	2,563,505	(53,817)	2,485,143	2,491,931	6,788
MAY Mayor, Council and Admin Support						
Office of the Mayor/ Council						
EMP Employee Related	245,883	230,818	(15,065)	242,793	228,862	(13,931)
MAT Material, Veh and Equip Related	108		(108)	108	5,811	5,703
OPER Operating Related	83,833	98,530	14,697	83,833	72,083	(11,750)
OTH Other Expenses			0		1,368	1,368
RES Reserve Transfers	3,650	3,650	0	3,562	(2,675)	(6,237)
REC Recoveries	(2,700)		2,700	(2,700)	(985)	1,715
Total Office of the Mayor/ Council	330,774	332,998	2,224	327,596	304,464	(23,132)
Council, Council Support						
EMP Employee Related	776,888	734,537	(42,351)	769,021	732,457	(36,564)
MAT Material, Veh and Equip Related	2,836	3,162	326	2,836	40	(2,796)
CONT Contracted Services	72,500	64,618	(7,882)	72,500	57,660	(14,840)
OPER Operating Related	55,396	17,191	(38,205)	55,396	23,257	(32,139)
INTER Internal Allocations	(7,600)	(7,600)	0	(7,600)	(7,600)	
RES Reserve Transfers	33,645	33,645	0	33,186	33,186	
PROV Grants - Provincial			0		(9,126)	(9,126)
REC Recoveries	(14,671)		14,671	(14,671)		14,671
MISC Miscellaneous Revenue			0		(900)	(900)
Total Council, Council Support	918,994	845,553	(73,441)	910,668	828,974	(81,694)
Total MAY Mayor, Council and Admin Support	1,249,768	1,178,551	(71,217)	1,238,264	1,133,438	(104,826)
CD Community Development						
Community Development - Admin						
EMP Employee Related	322,833	329,849	7,016	361,356	391,662	30,306
CONT Contracted Services	918		(918)	918	4,831	3,913
OPER Operating Related	10,225	3,053	(7,172)	10,225	6,508	(3,717)

MUNICIPALITY OF CHATHAM-KENT					Anne	ndix B
∨ariance Report by BU by OBJ with Division levels					Appe	iluix b
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
INTER Internal Allocations	(48,228)	(48,228)	0	(48,228)	(48,228)	
OTH Other Expenses		2,760	2,760			
RES Reserve Transfers	1,430	1,430	0	1,309	1,309	
LIC Licenses, Permits and Fees		(88)	(88)		(1,155)	(1,155)
SALE Sale of Items		88	88			
SLA Service Level Agreements (SLA)			0			
Total Community Development - Admin	287,178	288,864	1,686	325,580	354,927	29,347
Building Development Services						
EMP Employee Related	1,320,247	1,288,699	(31,548)	1,238,370	1,155,576	(82,794)
MAT Material, Veh and Equip Related	66,078	62,571	(3,507)	60,719	54,483	(6,236)
CONT Contracted Services	35,105	42,881	7,776	35,105	29,821	(5,284)
OPER Operating Related	20,279	146,593	126,314	20,279	149,494	129,215
INTER Internal Allocations	447,267	447,481	214	444,962	444,672	(290)
OTH Other Expenses			0			
RES Reserve Transfers	(76,261)	1,591,311	1,667,572	(16,610)	927,659	944,269
REC Recoveries		(28,695)	(28,695)		(125,931)	(125,931)
LIC Licenses, Permits and Fees	(1,567,430)	(3,286,131)	(1,718,701)	(1,553,794)	(2,405,138)	(851,344)
MISC Miscellaneous Revenue	(7,500)	(7,152)	348	(7,500)	(10,493)	(2,993)
Total Building Development Services	237,785	257,558	19,773	221,531	220,143	(1,388)
Community Attraction and Promotion						
EMP Employee Related	936,846	872,936	(63,910)	825,066	708,730	(116,336)
MAT Material, Veh and Equip Related	24,664	52,414	27,750	25,536	21,786	(3,750)
CONT Contracted Services	18,000	61,233	43,233	51,000	22,845	(28,155)
OPER Operating Related	176,241	132,118	(44,123)	236,866	148,502	(88,364)
INTER Internal Allocations	960	(361)	(1,321)	(96,566)	(176,470)	(79,904)
OTH Other Expenses		3,491	3,491		1,756	1,756
RES Reserve Transfers	(79,517)	(45,873)	33,644	(6,638)	166,532	173,170
PROV Grants - Provincial		(3,723)	(3,723)			
FED Grants - Federal	(157,197)	(175,093)	(17,896)	(243,853)	(218,893)	24,960

MUNICIPALITY OF CHATHAM-KENT						
Variance Report by BU by OBJ with Division levels					Appe	endix B
Selected year 2021						
100 CK Municipal Operations						
Too of the notion operations		2021			2020	
	Approved Final	Actuals Total	Final Variance	Approved Final	Actuals	Final
	Budget			Budget	Total	Variance
REC Recoveries			0		735	735
MISC Miscellaneous Revenue		(489)	(489)		(786)	(786)
Total Community Attraction and Promotion	919,997	896,653	(23,344)	791,411	674,737	(116,674)
Economic Development Services						
EMP Employee Related	1,108,834	1,080,302	(28,532)	1,060,326	1,188,423	128,097
BLD Building Related	18,000	18,000	0	18,000	18,550	550
MAT Material, Veh and Equip Related	1,500	509	(991)	1,500	2,999	1,499
CONT Contracted Services	74,496	75,990	1,494	74,496	28,269	(46,227)
OPER Operating Related	231,928	205,227	(26,701)	231,928	257,914	25,986
INTER Internal Allocations	864	2,084	1,220	864	5,824	4,960
OTH Other Expenses		633,912	633,912		690	690
RES Reserve Transfers	8,205	(14,295)	(22,500)	7,711	(44,393)	(52,104)
PROV Grants - Provincial	(181,650)	(867,672)	(686,022)	(181,650)	(370,170)	(188,520)
REC Recoveries			0		(10,273)	(10,273)
Total Economic Development Services	1,262,177	1,134,057	(128,120)	1,213,175	1,077,833	(135,342)
Planning Services						
EMP Employee Related	1,069,400	796,227	(273,173)	897,422	762,368	(135,054)
MAT Material, Veh and Equip Related	630		(630)	630		(630)
CONT Contracted Services	49,813	111,888	62,075	49,813	27,877	(21,936)
OPER Operating Related	26,671	15,805	(10,866)	26,671	9,321	(17,350)
INTER Internal Allocations	3,727	313	(3,414)	1,807	1,807	
OTH Other Expenses	734,000	385,944	(348,056)	534,000	462,283	(71,717)
RES Reserve Transfers	(78,502)	634,293	712,795	2,886	86,747	83,861
REC Recoveries	(30,258)	(32,193)	(1,935)	(30,258)	(1,305)	28,953
LIC Licenses, Permits and Fees	(482,102)	(682,703)	(200,601)	(396,281)	(523,623)	(127,342)
MISC Miscellaneous Revenue		(117,991)	(117,991)		(21,350)	(21,350)
Total Planning Services	1,293,379	1,111,583	(181,796)	1,086,690	804,125	(282,565)
Total CD Community Development	4,000,516	3,688,715	(311,801)	3,638,387	3,131,765	(506,622)
CHS Community Human Services						
	•	•				

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
∨ariance Report by BU by OBJ with Division levels					ДРР	IIIIIX D
Selected year 2021						
100 CK Municipal Operations						
		2021		'	2020	1
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
Community Human Services - Admin						
EMP Employee Related	366,990	387,580	20,590	619,083	596,579	(22,504)
CONT Contracted Services			0	110,000		(110,000)
OPER Operating Related	1,729	202	(1,527)	2,229	2,142	(87)
INTER Internal Allocations	(178,287)	(178,287)	0	(178,287)	(177,802)	485
RES Reserve Transfers	870	812	(58)	(96,378)	(29,409)	66,969
Total Community Human Services - Admin	191,302	210,307	19,005	456,647	391,510	(65,137)
Child Care, Recreation & Early Years						
EMP Employee Related	4,203,426	3,457,508	(745,918)	3,983,189	2,777,879	(1,205,310)
BLD Building Related	484,508	444,087	(40,421)	473,993	351,077	(122,916)
MAT Material, Veh and Equip Related	59,595	1,147,512	1,087,917	62,873	105,256	42,383
CONT Contracted Services	66,137	19,130	(47,007)	108,137	15,018	(93,119)
OPER Operating Related	232,560	308,167	75,607	235,788	386,092	150,304
ASST Social Assistance	16,543,673	17,355,054	811,381	16,062,166	15,216,172	(845,994)
INTER Internal Allocations	68,243	41,645	(26,598)	68,223	50,120	(18,103)
OTH Other Expenses		41,656	41,656		10,049	10,049
RES Reserve Transfers	19,403	97,094	77,691	(30,580)	77,468	108,048
PROV Grants - Provincial	(17,229,634)	(18,999,468)	(1,769,834)	(16,989,580)	(16,134,568)	855,012
REC Recoveries		(10,410)	(10,410)		(21,406)	(21,406)
SALE Sale of Items	(20,130)	11	20,141	(60,827)	6,033	66,860
USER User Fees	(1,074,354)	(698,672)	375,682	(1,031,069)	(431,365)	599,704
MISC Miscellaneous Revenue	(74,083)	(16,185)	57,898	(74,083)	(80,954)	(6,871)
Total Child Care, Recreation & Early Years	3,279,344	3,187,129	(92,215)	2,808,230	2,326,871	(481,359)
Public Health						
EMP Employee Related	8,882,908	10,834,173	1,951,265	8,810,020	8,786,327	(23,693)
BLD Building Related	589,278	767,563	178,285	583,830	586,402	2,572
MAT Material, Veh and Equip Related	15,592	27,855	12,263	18,387	54,312	35,925
CONT Contracted Services	653,994	842,205	188,211	789,212	185,133	(604,079)
OPER Operating Related	567,188	688,979	121,791	562,658	482,872	(79,786)

MUNICIPALITY OF CHATHAM-KENT					Δnne	endix B
∨ariance Report by BU by OBJ with Division levels					ДРР	JIIGIA D
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
INTER Internal Allocations	641,600	831,287	189,687	652,930	908,534	255,604
OTH Other Expenses		3,504	3,504		2,760	2,760
RES Reserve Transfers	64,760	160,015	95,255	59,738	376,588	316,850
PROV Grants - Provincial	(9,238,591)	(12,020,088)	(2,781,497)	(9,040,597)	(8,944,259)	96,338
FED Grants - Federal	(83,890)	(79,490)	4,400	(83,890)	(75,379)	8,511
REC Recoveries	(13,000)	(1,891)	11,109	(13,000)	(2,650)	10,350
LIC Licenses, Permits and Fees	(500)		500	(500)	(40)	460
SALE Sale of Items	(38,000)	(14,897)	23,103	(38,000)	(20,434)	17,566
USER User Fees	(42,350)	(48,757)	(6,407)	(42,350)	(47,510)	(5,160)
MISC Miscellaneous Revenue	(25,018)	(16,494)	8,524	(25,018)	(59,244)	(34,226)
Total Public Health	1,973,971	1,973,964	(7)	2,233,420	2,233,412	(8)
Employment and Social Services						
EMP Employee Related	11,625,904	10,403,618	(1,222,286)	10,064,560	9,808,139	(256,421)
BLD Building Related	1,472,880	1,372,742	(100,138)	347,500	347,500	
MAT Material, Veh and Equip Related	21,008	15,042	(5,966)	24,737	6,752	(17,985)
CONT Contracted Services	678,544	814,957	136,413	175,124	1,583,062	1,407,938
OPER Operating Related	479,475	458,781	(20,694)	310,858	295,260	(15,598)
ASST Social Assistance	33,712,562	23,737,044	(9,975,518)	33,749,998	24,733,882	(9,016,116)
INTER Internal Allocations	800,627	901,693	101,066	778,888	927,862	148,974
OTH Other Expenses		424,300	424,300		447,235	447,235
RES Reserve Transfers	(2,718,671)	659,839	3,378,510	(203,064)	836,382	1,039,446
PROV Grants - Provincial	(40,137,051)	(32,895,275)	7,241,776	(39,443,155)	(32,968,598)	6,474,557
FED Grants - Federal			0		(7,840)	(7,840)
REC Recoveries	(530,000)	(465,762)	64,238	(530,000)	(646,377)	(116,377)
MISC Miscellaneous Revenue		(21,703)	(21,703)		(10,920)	(10,920)
Total Employment and Social Services	5,405,278	5,405,276	(2)	5,275,446	5,352,339	76,893
Seniors Services						
EMP Employee Related	22,939,600	25,263,983	2,324,383	22,428,257	26,080,044	3,651,787
BLD Building Related	1,198,952	1,172,791	(26,161)	1,155,735	1,101,943	(53,792)

MUNICIPALITY OF CHATHAM-KENT					Anno	ndiv D
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix B
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
MAT Material, Veh and Equip Related	234,946	415,133	180,187	244,556	289,128	44,572
CONT Contracted Services	947,651	835,229	(112,422)	926,651	668,469	(258,182)
INFRA Infrastructure and Debt	3,194,600	3,194,600	0	3,194,600	3,194,600	
OPER Operating Related	1,988,484	2,555,057	566,573	1,955,088	2,336,793	381,705
ASST Social Assistance	265,060	264,960	(100)	266,260	292,818	26,558
INTER Internal Allocations	49,950	(4,860)	(54,810)	49,178	12,232	(36,946)
OTH Other Expenses		8,274	8,274			
RES Reserve Transfers	619,950	1,845,131	1,225,181	(429,019)	393,500	822,519
PROV Grants - Provincial	(16,380,937)	(20,426,886)	(4,045,949)	(15,865,897)	(20,430,481)	(4,564,584)
FED Grants - Federal			0		(6,801)	(6,801)
REC Recoveries	(106,069)	(374,880)	(268,811)	(105,000)	(137,461)	(32,461)
SALE Sale of Items	(7,300)		7,300	(3,600)	(1,786)	1,814
USER User Fees	(7,836,689)	(7,575,096)	261,593	(7,836,689)	(7,810,406)	26,283
MISC Miscellaneous Revenue		(65,231)	(65,231)		(2,460)	(2,460)
Total Seniors Services	7,108,198	7,108,205	7	5,980,120	5,980,132	12
Housing Services						
EMP Employee Related	1,586,085	1,635,813	49,728	1,406,897	1,472,428	65,531
BLD Building Related	2,599,294	2,942,289	342,995	2,561,942	2,817,080	255,138
MAT Material, Veh and Equip Related	1,739	6,037	4,298		47,110	47,110
CONT Contracted Services	704,474	1,183,330	478,856	1,259,163	2,091,169	832,006
OPER Operating Related	50,981	73,555	22,574	50,966	61,470	10,504
ASST Social Assistance	6,242,414	5,154,089	(1,088,325)	6,067,988	4,918,049	(1,149,939)
INTER Internal Allocations	(23,765)	(34,991)	(11,226)	(11,813)	(86,508)	(74,695)
OTH Other Expenses	37,522	3,408	(34,114)	37,522		(37,522)
RES Reserve Transfers	2,380,842	3,184,962	804,120	2,211,112	1,897,308	(313,804)
PROV Grants - Provincial	(993,882)	(1,120,270)	(126,388)	(1,444,982)	(740,989)	703,993
FED Grants - Federal	(2,097,080)	(2,097,080)	0	(2,173,972)	(2,173,973)	(1)
FINE Fines and Penalties	(1,500)	(640)	860	(1,500)	(720)	780
REC Recoveries	(15,186)	(395,927)	(380,741)	(15,936)	(238,059)	(222,123)

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
∨ariance Report by BU by OBJ with Division levels					ДРР	SHAIX B
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
USER User Fees	(2,618,520)	(2,672,766)	(54,246)	(2,618,383)	(2,729,019)	(110,636)
MISC Miscellaneous Revenue	(1,000)	(7,708)	(6,708)	(1,000)	(7,344)	(6,344)
Total Housing Services	7,852,418	7,854,101	1,683	7,328,004	7,328,002	(2)
CK Public Library						
EMP Employee Related	3,264,764	3,124,087	(140,677)	3,233,343	2,709,944	(523,399)
BLD Building Related	311,157	316,414	5,257	302,956	293,409	(9,547)
MAT Material, Veh and Equip Related	938,199	959,734	21,535	896,906	926,460	29,554
CONT Contracted Services	99,972	57,740	(42,232)	59,502	60,495	993
OPER Operating Related	104,256	141,316	37,060	103,596	108,716	5,120
INTER Internal Allocations	14,196	14,296	100	12,708	12,808	100
OTH Other Expenses		(17,874)	(17,874)		(26,128)	(26,128)
RES Reserve Transfers	(3,537)	(12,747)	(9,210)	31,093	(111,585)	(142,678)
PROV Grants - Provincial	(257,616)	(258,490)	(874)	(257,616)	(257,650)	(34)
FINE Fines and Penalties	(32,000)	(10,716)	21,284	(48,000)	(12,162)	35,838
REC Recoveries	(5,492)	(3,379)	2,113	(5,492)	(1,710)	3,782
SALE Sale of Items	(13,400)	(6,120)	7,280	(13,400)	(4,562)	8,838
USER User Fees	(2,552)	(848)	1,704	(2,552)	(2,216)	336
MISC Miscellaneous Revenue	(1,957)	(32,673)	(30,716)	(1,957)	(28,149)	(26,192)
Total CK Public Library	4,415,990	4,270,740	(145,250)	4,311,087	3,667,670	(643,417)
Arts and Culture						
EMP Employee Related	1,624,986	1,254,412	(370,574)	1,554,165	1,201,673	(352,492)
BLD Building Related	434,281	295,075	(139,206)	421,432	318,073	(103,359)
MAT Material, Veh and Equip Related	55,419	40,349	(15,070)	55,419	45,292	(10,127)
CONT Contracted Services	228,842	135,560	(93,282)	228,842	148,407	(80,435)
OPER Operating Related	283,327	131,613	(151,714)	283,327	126,474	(156,853)
INTER Internal Allocations		(9,920)	(9,920)		(10,021)	(10,021)
OTH Other Expenses		3,282	3,282		1,368	1,368
RES Reserve Transfers	7,185	(12,306)	(19,491)	1,830	(9,440)	(11,270)
PROV Grants - Provincial	(79,965)	(133,128)	(53,163)	(79,965)	(115,090)	(35,125)

MUNICIPALITY OF CHATHAM-KENT					A	andia D
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix B
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
FED Grants - Federal	(5,496)	(42,199)	(36,703)	(5,496)	(20,840)	(15,344)
REC Recoveries	(178,507)	(18,765)	159,742	(178,507)	(22,892)	155,615
SALE Sale of Items	(187,721)	(25,075)	162,646	(187,721)	(29,880)	157,841
USER User Fees	(542,019)	(64,777)	477,242	(532,846)	(151,852)	380,994
MISC Miscellaneous Revenue	(25,728)	(55,493)	(29,765)	(25,728)	(8,554)	17,174
Total Arts and Culture	1,614,604	1,498,628	(115,976)	1,534,752	1,472,718	(62,034)
Total CHS Community Human Services	31,841,105	31,508,350	(332,755)	29,927,706	28,752,654	(1,175,052)
CS Corporate Services						
Human Resources and Org Development						
EMP Employee Related	4,232,767	4,507,829	275,062	4,131,767	4,234,981	103,214
MAT Material, Veh and Equip Related	9,200	23,292	14,092	16,639	12,320	(4,319)
CONT Contracted Services	133,370	215,379	82,009	373,662	279,143	(94,519)
OPER Operating Related	56,052	42,368	(13,684)	54,152	20,005	(34,147)
INTER Internal Allocations	1,920	(164,024)	(165,944)		(132,882)	(132,882)
OTH Other Expenses		7,824	7,824		853	853
RES Reserve Transfers	(380,292)	(575,084)	(194,792)	(509,753)	(431,369)	78,384
PROV Grants - Provincial		(55,999)	(55,999)			
REC Recoveries	(105,700)	(70,086)	35,614	(156,701)	(221,785)	(65,084)
MISC Miscellaneous Revenue		(3,885)	(3,885)		(219)	(219)
SLA Service Level Agreements (SLA)	(119,115)	(83,963)	35,152	(118,706)	(83,554)	35,152
Total Human Resources and Org Development	3,828,202	3,843,651	15,449	3,791,060	3,677,493	(113,567)
Customer Services						
EMP Employee Related	2,169,720	2,302,938	133,218	1,737,433	1,949,407	211,974
BLD Building Related	119,390	160,782	41,392	118,126	138,939	20,813
MAT Material, Veh and Equip Related	5,758	3,586	(2,172)	5,758	8,553	2,795
CONT Contracted Services	62,484	576,118	513,634	63,834	44,190	(19,644)
OPER Operating Related	16,692	28,674	11,982	16,692	21,439	4,747
INTER Internal Allocations	(40,981)	(8,892)	32,089	(40,981)	(40,821)	160
OTH Other Expenses		552	552			

MUNICIPALITY OF CHATHAM-KENT					Anno	endix B
Variance Report by BU by OBJ with Division levels					Appe	enuix b
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
RES Reserve Transfers	(232,099)	(801,828)	(569,729)	23,059	126,169	103,110
REC Recoveries		(511,869)	(511,869)		(433,720)	(433,720)
SALE Sale of Items	(35,876)	(63,477)	(27,601)	(35,876)	(56,749)	(20,873)
MISC Miscellaneous Revenue	(3,800)	(12,299)	(8,499)	(3,800)	(6,194)	(2,394)
SLA Service Level Agreements (SLA)	(333,707)	(333,707)	0	(328,762)	(328,762)	
Total Customer Services	1,727,581	1,340,578	(387,003)	1,555,483	1,422,451	(133,032)
Municipal Governance						
EMP Employee Related	1,267,162	1,219,979	(47,183)	1,232,049	1,081,905	(150,144)
BLD Building Related	101,699	118,971	17,272	117,469	117,259	(210)
MAT Material, Veh and Equip Related	7,505	1,582	(5,923)	7,505	537	(6,968)
CONT Contracted Services	933,492	896,185	(37,307)	917,370	890,887	(26,483)
OPER Operating Related	580,031	393,847	(186,184)	580,031	347,099	(232,932)
INTER Internal Allocations	100,207	100,207	0	100,207	100,207	
OTH Other Expenses		25,159	25,159		27,376	27,376
RES Reserve Transfers	145,061	145,245	184	123,514	184,112	60,598
PROV Grants - Provincial	(1,500)	(75,285)	(73,785)	(1,500)	(1,669)	(169)
FINE Fines and Penalties	(1,995,913)	(1,585,459)	410,454	(1,995,913)	(1,377,163)	618,750
REC Recoveries	(500)	(2,519)	(2,019)	(500)	(1,843)	(1,343)
LIC Licenses, Permits and Fees	(736,844)	(568,223)	168,621	(735,259)	(687,640)	47,619
MISC Miscellaneous Revenue	(20,792)	(45,803)	(25,011)		(88,071)	(88,071)
Total Municipal Governance	379,608	623,886	244,278	344,973	592,996	248,023
Total CS Corporate Services	5,935,391	5,808,115	(127,276)	5,691,516	5,692,940	1,424
FBITT Finance, Budget, Information Tech & Transformation						
FBITT - Admin						
EMP Employee Related	341,083	364,254	23,171	328,402	348,218	19,816
MAT Material, Veh and Equip Related	2,770		(2,770)	2,770	700	(2,070)
CONT Contracted Services		670,674	670,674		21,823	21,823
OPER Operating Related	11,668	5,529	(6,139)	12,758	4,435	(8,323)
INTER Internal Allocations			0			

MUNICIPALITY OF CHATHAM-KENT					Anno	endix B
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix b
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
RES Reserve Transfers	1,430	1,430	0	1,309	(13,744)	(15,053)
Total FBITT - Admin	356,951	1,041,887	684,936	345,239	361,432	16,193
Budget and Performance Services						
EMP Employee Related	706,714	705,181	(1,533)	677,103	677,645	542
MAT Material, Veh and Equip Related	566	1,136	570	566		(566)
CONT Contracted Services	5,745	156,536	150,791	20,745	16,396	(4,349)
OPER Operating Related	10,770	6,690	(4,080)	10,950	8,919	(2,031)
INTER Internal Allocations	(38,000)	(38,000)	0	(38,000)	(37,844)	156
RES Reserve Transfers	2,610	(51,427)	(54,037)	2,447	17,447	15,000
PROV Grants - Provincial		(95,550)	(95,550)		(7,529)	(7,529)
Total Budget and Performance Services	688,405	684,566	(3,839)	673,811	675,034	1,223
Financial Services						
EMP Employee Related	2,624,668	2,714,512	89,844	2,523,307	2,635,535	112,228
BLD Building Related	7,444	846	(6,598)	7,411	408,760	401,349
MAT Material, Veh and Equip Related	2,792	427	(2,365)	2,792	5,507	2,715
CONT Contracted Services	179,270	726,039	546,769	177,489	323,303	145,814
OPER Operating Related	214,915	140,284	(74,631)	211,625	138,876	(72,749)
INTER Internal Allocations		(18,358)	(18,358)		(65,780)	(65,780)
OTH Other Expenses		100,000	100,000		6,018	6,018
RES Reserve Transfers	10,295	202,223	191,928	9,176	(620,117)	(629,293)
PROV Grants - Provincial			0		(100,000)	(100,000)
FINE Fines and Penalties	(14,113)	(9,188)	4,925	(14,113)	(8,490)	5,623
REC Recoveries	(25,461)	(8,047)	17,414	(25,461)	(375)	25,086
LIC Licenses, Permits and Fees	(616,447)	(455,504)	160,943	(611,447)	(512,930)	98,517
SALE Sale of Items	(67,000)	(854,646)	(787,646)	(67,000)	(35,961)	31,039
USER User Fees	(7,000)	(29,425)	(22,425)	(7,000)	(34,580)	(27,580)
MISC Miscellaneous Revenue	(117,540)	(245,916)	(128,376)	(117,540)	(123,992)	(6,452)
SLA Service Level Agreements (SLA)	(202,524)	(202,524)	0	(201,377)	(201,377)	
Total Financial Services	1,989,299	2,060,723	71,424	1,887,862	1,814,397	(73,465)

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
∨ariance Report by BU by OBJ with Division levels					Appe	elluix B
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final	Actuals Total	Final Variance	Approved Final	Actuals	Final
	Budget			Budget	Total	Variance
Information Technology & Transformation						
EMP Employee Related	4,528,956	4,225,927	(303,029)	3,735,199	4,585,517	850,318
BLD Building Related	38,982	37,363	(1,619)	38,982	34,335	(4,647)
MAT Material, Veh and Equip Related	296,240	369,986	73,746	294,244	927,336	633,092
CONT Contracted Services	3,278,901	2,220,116	(1,058,785)	2,492,561	1,776,067	(716,494)
OPER Operating Related	565,349	561,674	(3,675)	565,349	628,232	62,883
INTER Internal Allocations	(478,744)	(586,013)	(107,269)	(476,579)	(492,986)	(16,407)
OTH Other Expenses	28,853	1,752	(27,101)	28,853	382,822	353,969
RES Reserve Transfers	268,531	1,421,062	1,152,531	1,707,439	590,814	(1,116,625)
REC Recoveries		(66,955)	(66,955)		(46,592)	(46,592)
USER User Fees	(9,000)	(9,000)	0	(8,000)	(8,000)	
MISC Miscellaneous Revenue		(536)	(536)			
SLA Service Level Agreements (SLA)	(770,150)	(706,861)	63,289	(727,471)	(764,155)	(36,684)
Total Information Technology & Transformation	7,747,918	7,468,515	(279,403)	7,650,577	7,613,390	(37,187)
John D Bradley Convention Centre						
CONT Contracted Services	152,919	83,177	(69,742)	152,919	87,091	(65,828)
INFRA Infrastructure and Debt	554,536	554,536	0	554,536	554,536	
OPER Operating Related	137,081	458,438	321,357	137,081	389,090	252,009
OTH Other Expenses	68,376	23,716	(44,660)	68,376	7,591	(60,785)
RES Reserve Transfers	88,374	88,374	0	88,374	88,374	
Total John D Bradley Convention Centre	1,001,286	1,208,241	206,955	1,001,286	1,126,682	125,396
Total FBITT Finance, Budget, Information Tech & Transform	11,783,859	12,463,932	680,073	11,558,775	11,590,935	32,160
FES Fire and Emergency Services						
Fire and Emergency Services						
EMP Employee Related	12,642,257	13,867,708	1,225,451	12,579,321	12,715,911	136,590
BLD Building Related	445,250	433,841	(11,409)	436,802	443,818	7,016
MAT Material, Veh and Equip Related	3,917,339	3,487,448	(429,891)	3,611,977	3,324,033	(287,944)
CONT Contracted Services	12,621,834	14,782,397	2,160,563	12,573,420	13,404,047	830,627
OPER Operating Related	104,408	139,117	34,709	93,478	170,507	77,029

MUNICIPALITY OF CHATHAM-KENT						di D
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix B
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
INTER Internal Allocations	828,662	828,981	319	829,025	869,079	40,054
OTH Other Expenses		244,900	244,900		600,864	600,864
RES Reserve Transfers	(22,072)	502,065	524,137	(30,068)	(88,460)	(58,392)
PROV Grants - Provincial	(7,022,840)	(8,499,866)	(1,477,026)	(6,882,362)	(8,095,797)	(1,213,435)
REC Recoveries	(124,916)	(49,627)	75,289	(124,916)	(49,001)	75,915
LIC Licenses, Permits and Fees	(16,920)	(10,210)	6,710	(16,920)	(10,039)	6,881
MISC Miscellaneous Revenue	(600)	(1,281)	(681)	(600)	(39,523)	(38,923)
Total Fire and Emergency Services	23,372,402	25,725,473	2,353,071	23,069,157	23,245,439	176,282
Total FES Fire and Emergency Services	23,372,402	25,725,473	2,353,071	23,069,157	23,245,439	176,282
IES Infrastructure and Engineering Services						
Infrastructure, Engineering Services - Admin						
EMP Employee Related	375,127	355,172	(19,955)	360,569	368,615	8,046
MAT Material, Veh and Equip Related	500	2,218	1,718		481	481
CONT Contracted Services			0	700,000		(700,000)
OPER Operating Related	12,237	12,577	340	12,827	9,445	(3,382)
INTER Internal Allocations	(93,371)	(93,371)	0	(93,371)	(93,371)	
RES Reserve Transfers	1,585	(398,415)	(400,000)	(698,530)	1,326	699,856
Total Infrastructure, Engineering Services - Admin	296,078	(121,819)	(417,897)	281,495	286,496	5,001
Drainage, Asset, Waste Management						
EMP Employee Related	5,003,910	5,375,491	371,581	4,912,483	5,092,439	179,956
BLD Building Related	(430,439)	(683,610)	(253,171)	(586,118)	(834,007)	(247,889)
MAT Material, Veh and Equip Related	(8,338,631)	(2,970,091)	5,368,540	(8,120,225)	(5,962,677)	2,157,548
CONT Contracted Services	7,999,569	7,715,250	(284,319)	7,184,345	7,769,299	584,954
INFRA Infrastructure and Debt	409,828	409,828	0	409,828	409,828	
OPER Operating Related	1,655,431	1,713,900	58,469	1,657,746	1,517,289	(140,457)
ASST Social Assistance	581,248	567,625	(13,623)	581,248	567,625	(13,623)
INTER Internal Allocations	616,078	624,672	8,594	599,609	480,783	(118,826)
OTH Other Expenses	125,745	311,867	186,122	25,431	333,056	307,625
RES Reserve Transfers	12,101,640	7,281,573	(4,820,067)	12,735,982	10,453,182	(2,282,800)

MUNICIPALITY OF CHATHAM-KENT					Δnne	endix B
Variance Report by BU by OBJ with Division levels					ДРР	JIMIX D
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
PROV Grants - Provincial	(354,313)	(420,077)	(65,764)	(354,313)	(428,599)	(74,286)
FED Grants - Federal	(989,817)	(1,177,902)	(188,085)	(873,880)	(1,147,312)	(273,432)
TAX Taxation Revenue	(273,754)	(273,754)	0	(273,754)	(273,754)	
REC Recoveries	(1,723,537)	(2,085,541)	(362,004)	(1,723,335)	(1,499,448)	223,887
SALE Sale of Items	(1,000)	(8,704)	(7,704)	(1,000)	(7,405)	(6,405)
USER User Fees	(4,090,473)	(4,808,344)	(717,871)	(4,075,917)	(4,549,146)	(473,229)
MISC Miscellaneous Revenue	(30,638)	(72,386)	(41,748)	(30,638)	(160,992)	(130,354)
SLA Service Level Agreements (SLA)	(16,508)	(22,109)	(5,601)	(16,503)	(23,011)	(6,508)
Total Drainage, Asset, Waste Management	12,244,339	11,477,688	(766,651)	12,050,989	11,737,150	(313,839)
Engineering, Transportation Services						
EMP Employee Related	3,673,563	3,018,753	(654,810)	2,868,019	2,868,316	297
BLD Building Related	120,652	104,144	(16,508)	114,001	98,316	(15,685)
MAT Material, Veh and Equip Related	328,982	248,248	(80,734)	191,764	296,637	104,873
CONT Contracted Services	2,924,337	2,887,372	(36,965)	2,730,234	2,558,038	(172,196)
OPER Operating Related	37,528	28,301	(9,227)	33,328	25,127	(8,201)
INTER Internal Allocations	9,480	61,800	52,320	1,800	(16,801)	(18,601)
OTH Other Expenses		7,836	7,836		492,812	492,812
RES Reserve Transfers	(367,718)	693,212	1,060,930	280,060	26,632	(253,428)
PROV Grants - Provincial	(840,118)	(1,294,698)	(454,580)	(840,118)	(1,171,272)	(331,154)
REC Recoveries	(28,000)	(18,630)	9,370	(251,914)	(254,504)	(2,590)
SALE Sale of Items	(35,000)	(67,488)	(32,488)	(35,000)	(9,250)	25,750
USER User Fees	(653,662)	(364,452)	289,210	(485,642)	(361,807)	123,835
MISC Miscellaneous Revenue	(15,000)	(220,531)	(205,531)	(15,000)	(7,307)	7,693
SLA Service Level Agreements (SLA)	(331,468)	(331,468)	0	(331,468)	(331,468)	
Total Engineering, Transportation Services	4,823,576	4,752,399	(71,177)	4,260,064	4,213,469	(46,595)
Public Works						
EMP Employee Related	11,061,375	9,809,446	(1,251,929)	10,927,654	10,025,065	(902,589)
BLD Building Related	1,346,853	1,226,427	(120,426)	1,258,202	1,254,967	(3,235)
MAT Material, Veh and Equip Related	6,664,800	6,659,089	(5,711)	6,478,121	5,949,346	(528,775)

MUNICIPALITY OF CHATHAM-KENT					A	andia D
Variance Report by BU by OBJ with Division levels Selected year 2021					Арре	endix B
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
CONT Contracted Services	9,443,169	11,539,960	2,096,791	7,409,951	9,805,936	2,395,985
OPER Operating Related	2,320,947	2,875,496	554,549	6,058,862	3,111,843	(2,947,019)
INTER Internal Allocations	96,126	96,126	0	95,121	95,121	
OTH Other Expenses	12,600	41,062	28,462	14,100	(15,808)	(29,908)
RES Reserve Transfers	33,450,327	28,091,602	(5,358,725)	29,821,593	25,433,033	(4,388,560)
PROV Grants - Provincial	(5,366,718)	(5,366,718)	0	(5,366,718)	(5,366,718)	
FED Grants - Federal	(6,167,174)		6,167,174	(6,167,174)		6,167,174
FINE Fines and Penalties	(33,405)	(25,520)	7,885	(33,405)	(25,322)	8,083
TAX Taxation Revenue	(552,886)	(552,886)	0	(549,460)	(549,460)	
REC Recoveries	(236,759)	(393,727)	(156,968)	(236,759)	(541,336)	(304,577)
LIC Licenses, Permits and Fees	(83,417)	(20,752)	62,665	(83,417)	(21,409)	62,008
SALE Sale of Items	(18,900)	(267,567)	(248,667)	(18,900)	(21,444)	(2,544)
USER User Fees	(269,149)	(176,835)	92,314	(269,149)	(160,109)	109,040
MISC Miscellaneous Revenue		(450)	(450)			
SLA Service Level Agreements (SLA)	(2,365,273)	(231,532)	2,133,741	(2,330,624)	(231,092)	2,099,532
Total Public Works	49,302,516	53,303,221	4,000,705	47,007,998	48,742,613	1,734,615
Rec Facilities & Parks and Open Spaces						
EMP Employee Related	5,125,403	4,533,871	(591,532)	5,136,283	4,368,758	(767,525)
BLD Building Related	2,061,005	1,517,019	(543,986)	1,908,567	1,552,955	(355,612)
MAT Material, Veh and Equip Related	943,501	971,234	27,733	907,744	1,021,358	113,614
CONT Contracted Services	1,020,998	1,146,498	125,500	1,011,773	950,990	(60,783)
OPER Operating Related	357,559	187,675	(169,884)	360,567	239,185	(121,382)
INTER Internal Allocations	59,542	86,001	26,459	59,423	71,951	12,528
OTH Other Expenses	(75,320)	94,348	169,668	(65,120)	(3,225)	61,895
RES Reserve Transfers	3,687,263	3,627,693	(59,570)	3,379,617	3,169,310	(210,307)
REC Recoveries	(9,593)	(6,485)	3,108	(8,895)	(8,652)	243
LIC Licenses, Permits and Fees			0			
SALE Sale of Items	(574,786)	(234,569)	340,217	(572,752)	(318,465)	254,287
USER User Fees	(3,830,717)	(2,081,528)	1,749,189	(3,821,438)	(2,380,952)	1,440,486

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
Variance Report by BU by OBJ with Division levels Selected year 2021					Zbb	
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
MISC Miscellaneous Revenue	(53,324)	(215,545)	(162,221)	(53,324)	(47,943)	5,381
SLA Service Level Agreements (SLA)	27,960		(27,960)	27,960	21,660	(6,300)
Total Rec Facilities & Parks and Open Spaces	8,739,491	9,626,212	886,721	8,270,405	8,636,930	366,525
Total IES Infrastructure and Engineering Services	75,406,000	79,037,701	3,631,701	71,870,951	73,616,658	1,745,707
POL Police Services						
Administrative Support						
EMP Employee Related	6,503,527	6,302,506	(201,021)	6,480,825	6,952,682	471,857
BLD Building Related	341,100	301,211	(39,889)	332,163	331,093	(1,070)
MAT Material, Veh and Equip Related	2,002,292	1,730,840	(271,452)	2,106,555	1,908,290	(198,265)
CONT Contracted Services	378,270	459,954	81,684	378,270	409,450	31,180
OPER Operating Related	173,880	241,785	67,905	174,415	243,337	68,922
INTER Internal Allocations	(378,168)	(445,181)	(67,013)	(380,744)	(459,929)	(79,185)
OTH Other Expenses		84,034	84,034		62,298	62,298
RES Reserve Transfers	98,000	273,570	175,570	98,000	262,825	164,825
PROV Grants - Provincial	(918,244)	(1,030,422)	(112,178)	(849,244)	(935,847)	(86,603)
REC Recoveries	(66,959)	(195,428)	(128,469)	(66,959)	(161,147)	(94,188)
LIC Licenses, Permits and Fees	(135,000)		135,000	(135,000)		135,000
MISC Miscellaneous Revenue		(1,817)	(1,817)		(1,492)	(1,492)
Total Administrative Support	7,998,698	7,721,052	(277,646)	8,138,281	8,611,560	473,279
Community Patrol						
EMP Employee Related	17,060,670	16,787,212	(273,458)	16,992,728	15,729,865	(1,262,863)
MAT Material, Veh and Equip Related	7,571	38,485	30,914	7,571	44,789	37,218
OPER Operating Related	175,304	191,472	16,168	176,804	196,664	19,860
INTER Internal Allocations		(329,322)	(329,322)		(1,140)	(1,140)
OTH Other Expenses		109,508	109,508		925,131	925,131
RES Reserve Transfers		(21,853)	(21,853)		(25,330)	(25,330)
PROV Grants - Provincial	(809,456)	(791,375)	18,081	(809,456)	(650,084)	159,372
REC Recoveries	(40,000)	(20,547)	19,453	(40,000)	(26,610)	13,390
MISC Miscellaneous Revenue	(10,000)	(6,065)	3,935	(10,000)	(27,739)	(17,739)

MUNICIPALITY OF CHATHAM-KENT					Anne	endix B
∨ariance Report by BU by OBJ with Division levels					Арре	TIMIX D
Selected year 2021						
100 CK Municipal Operations						
		2021			2020	
	Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
Total Community Patrol	16,384,089	15,957,515	(426,574)	16,317,647	16,165,546	(152,101)
Office of the Chief						
EMP Employee Related	827,959	820,251	(7,708)	817,466	755,187	(62,279)
BLD Building Related	844	1,477	633	844	1,625	781
OPER Operating Related	10,646	25,743	15,097	10,646	9,606	(1,040)
INTER Internal Allocations	95,448	95,448	0	95,336	95,336	
RES Reserve Transfers	170,221	153,349	(16,872)	170,221	169,276	(945)
MISC Miscellaneous Revenue			0		(1,000)	(1,000)
Total Office of the Chief	1,105,118	1,096,268	(8,850)	1,094,513	1,030,030	(64,483)
Operational Support						
EMP Employee Related	6,017,758	5,774,502	(243,256)	5,993,534	5,471,297	(522,237)
BLD Building Related	19,663	16,012	(3,651)	19,663	17,096	(2,567)
MAT Material,Veh and Equip Related	17,803	74,430	56,627	7,803	28,540	20,737
CONT Contracted Services	29,822	142,116	112,294	29,822	57,144	27,322
OPER Operating Related	67,735	73,043	5,308	67,735	68,598	863
INTER Internal Allocations		(11,734)	(11,734)			
RES Reserve Transfers	(1,967)	(2,612)	(645)	(1,967)	(145)	1,822
PROV Grants - Provincial	(303,137)	(268,463)	34,674	(187,420)	(424,266)	(236,846)
REC Recoveries	(15,000)		15,000	(15,000)		15,000
USER User Fees		(1,500)	(1,500)			
MISC Miscellaneous Revenue	(7,500)	(72,100)	(64,600)	(7,500)	(12,150)	(4,650)
Total Operational Support	5,825,177	5,723,694	(101,483)	5,906,670	5,206,114	(700,556)
Police Services Board						
EMP Employee Related	65,678	41,565	(24,113)	65,617	43,176	(22,441)
CONT Contracted Services	59,861	189,119	129,258	59,861	46,798	(13,063)
OPER Operating Related	59,070	51,658	(7,412)	59,070	53,863	(5,207)
RES Reserve Transfers	108,000	(75,768)	(183,768)	108,000	66,326	(41,674)
Total Police Services Board	292,609	206,574	(86,035)	292,548	210,163	(82,385)
Total POL Police Services	31,605,691	30,705,103	(900,588)	31,749,659	31,223,413	(526,246)

MUNICIPALITY OF CHATHAM-KENT Variance Report by BU by OBJ with Division levels Selected year 2021						Арі	pendix B
100 CK Municipal Operations		2021		1		2020	
	Approved Final Budget	Actuals Total	Final Variance		Approved Final Budget	Actuals Total	Final Variance
Total 00100 CHATHAM-KENT OPERATING		30,046,726	(290,216)]		27,213,342	(3,767,954)
Total 100 CK Municipal Operations		30,046,726	(290,216)		27,213,342	(3,767,954)