

MUNICIPALITY OF CHATHAM-KENT																				
Variance Report by BU by OBJ with Division levels																				
Selected year 2021																				
100 CK Municipal Operations																				
			2021						2020											
			Approved Final Budget		Actuals Total		Final Variance		Approved Final Budget		Actuals Total		Final Variance							
00100 CHATHAM-KENT OPERATING																				
Non Non Departmental																				
Grants and Requisitions																				
OPER Operating Related							0													
INTER Internal Allocations			25,000		28,050		3,050		25,000		25,000									
OTH Other Expenses			3,283,012		2,636,955		(646,057)		3,328,078		9,140,649		5,812,571							
RES Reserve Transfers			(122,750)		424,483		547,233		(247,750)		(6,056,992)		(5,809,242)							
Total Grants and Requisitions			3,185,262		3,089,488		(95,774)		3,105,328		3,108,657		3,329							
General Revenues																				
OTH Other Expenses			66,000		582,198		516,198		66,000		450,641		384,641							
RES Reserve Transfers			(6,210,687)		(6,456,687)		(246,000)		(6,795,687)		(5,291,606)		1,504,081							
FINE Fines and Penalties			(1,220,000)		(1,056,310)		163,690		(1,220,000)		(1,279,458)		(59,458)							
TAX Taxation Revenue			(173,417,213)		(175,035,251)		(1,618,038)		(167,567,482)		(168,243,621)		(676,139)							
REC Recoveries			(76,652)		(80,093)		(3,441)		(76,652)		(80,946)		(4,294)							
USER User Fees			(68,400)		(73,094)		(4,694)		(68,400)		(77,372)		(8,972)							
MISC Miscellaneous Revenue			(4,406,000)		(3,873,922)		532,078		(4,406,000)		(4,963,972)		(557,972)							
Total General Revenues			(185,332,952)		(185,993,159)		(660,207)		(180,068,221)		(179,486,334)		581,887							
Financial Expenses																				
EMP Employee Related							0				255,369		255,369							
CONT Contracted Services			42,957		198,342		155,385		42,957		97,703		54,746							
OPER Operating Related			1,624,272		431,660		(1,192,612)		1,799,272		(2,402,692)		(4,201,964)							
INTER Internal Allocations							0													
OTH Other Expenses			303,837		(381)		(304,218)		772,025				(772,025)							
RES Reserve Transfers			5,537,653		5,733,487		195,834		5,462,639		5,587,520		124,881							
TAX Taxation Revenue					2,015,899		2,015,899				4,283,703		4,283,703							
REC Recoveries							0				(42,319)		(42,319)							
MISC Miscellaneous Revenue					(4,757,026)		0				(4,874,876)		0							
Total Financial Expenses			7,508,719		3,621,981		870,288		8,076,893		2,904,408		(297,609)							
Capital - Admin																				

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2021					
Approved Final Budget		Actuals	Total	Final	Variance
INFRA Infrastructure and Debt		24,155	214,029		189,874
OPER Operating Related			576,039		576,039
ASST Social Assistance		(24,155)			24,155
OTH Other Expenses			(173,954)		(173,954)
RES Reserve Transfers		6,336,336	6,336,336		0
MISC Miscellaneous Revenue			(576,110)		(576,110)
Total Capital - Admin		6,336,336	6,376,340		40,004
Payroll Benefit Clearing					
EMP Employee Related			27,500,079		0
OPER Operating Related			6,945		0
RES Reserve Transfers			1,363,682		0
REC Recoveries			(838,910)		0
SYS System			(28,031,794)		0
Total Payroll Benefit Clearing			2		0
PSAB					
EMP Employee Related			2,991,318		0
INFRA Infrastructure and Debt			31,668,322		0
RES Reserve Transfers			434,329		0
Total PSAB			35,093,969		0
Provincial Downloading Services					
CONT Contracted Services		1,571,092	1,542,730		(28,362)
PROV Grants - Provincial		(19,696,900)	(19,696,900)		0
Total Provincial Downloading Services		(18,125,808)	(18,154,170)		(28,362)
General Administration					
MAT Material,Veh and Equip Related			(13,683)		(13,683)
CONT Contracted Services			251,842		251,842
OPER Operating Related		65,869	55,442		(10,427)
INTER Internal Allocations		(1,449,460)	(1,079,794)		369,666
OTH Other Expenses			9,920		9,920

		Appendix B	
2020			
Approved Final Budget	Actuals Total	Final Variance	
798,799	988,673	189,874	
	979,328	979,328	
(24,155)		24,155	
	(165,669)	(165,669)	
6,732,610	6,732,610		
	(979,399)	(979,399)	
7,507,254	7,555,543	48,289	
	25,396,686		
	6,828		
	2,412,887		
	(980,928)		
	(26,835,472)		
	1	0	
	1,452,297		
	33,872,026		
	531,794		
	35,856,117	0	
1,571,092	1,554,995	(16,097)	
(20,038,300)	(20,038,300)		
(18,467,208)	(18,483,305)	(16,097)	
	(1,582)	(1,582)	
65,869	51,696	(14,173)	
(1,449,460)	(1,381,703)	67,757	
	887	887	

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			Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
SLA Service Level Agreements (SLA)			(42,871)	(42,871)	0	(42,619)	(42,619)	
Total Legal Services			1,763,192	1,763,194	2	1,652,692	1,652,694	2
Total CAO CAO			2,617,322	2,563,505	(53,817)	2,485,143	2,491,931	6,788
MAY Mayor, Council and Admin Support								
Office of the Mayor/ Council								
EMP Employee Related			245,883	230,818	(15,065)	242,793	228,862	(13,931)
MAT Material,Veh and Equip Related			108		(108)	108	5,811	5,703
OPER Operating Related			83,833	98,530	14,697	83,833	72,083	(11,750)
OTH Other Expenses					0		1,368	1,368
RES Reserve Transfers			3,650	3,650	0	3,562	(2,675)	(6,237)
REC Recoveries			(2,700)		2,700	(2,700)	(985)	1,715
Total Office of the Mayor/ Council			330,774	332,998	2,224	327,596	304,464	(23,132)
Council, Council Support								
EMP Employee Related			776,888	734,537	(42,351)	769,021	732,457	(36,564)
MAT Material,Veh and Equip Related			2,836	3,162	326	2,836	40	(2,796)
CONT Contracted Services			72,500	64,618	(7,882)	72,500	57,660	(14,840)
OPER Operating Related			55,396	17,191	(38,205)	55,396	23,257	(32,139)
INTER Internal Allocations			(7,600)	(7,600)	0	(7,600)	(7,600)	
RES Reserve Transfers			33,645	33,645	0	33,186	33,186	
PROV Grants - Provincial					0		(9,126)	(9,126)
REC Recoveries			(14,671)		14,671	(14,671)		14,671
MISC Miscellaneous Revenue					0		(900)	(900)
Total Council, Council Support			918,994	845,553	(73,441)	910,668	828,974	(81,694)
Total MAY Mayor, Council and Admin Support			1,249,768	1,178,551	(71,217)	1,238,264	1,133,438	(104,826)
CD Community Development								
Community Development - Admin								
EMP Employee Related			322,833	329,849	7,016	361,356	391,662	30,306
CONT Contracted Services			918		(918)	918	4,831	3,913
OPER Operating Related			10,225	3,053	(7,172)	10,225	6,508	(3,717)

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	2021					2020		
	Approved Final Budget	Actuals	Total	Final	Variance	Approved Final Budget	Actuals Total	Final Variance
INTER Internal Allocations	(48,228)	(48,228)			0	(48,228)	(48,228)	
OTH Other Expenses		2,760			2,760			
RES Reserve Transfers	1,430	1,430			0	1,309	1,309	
LIC Licenses, Permits and Fees		(88)			(88)		(1,155)	(1,155)
SALE Sale of Items		88			88			
SLA Service Level Agreements (SLA)					0			
Total Community Development - Admin	287,178	288,864			1,686	325,580	354,927	29,347
Building Development Services								
EMP Employee Related	1,320,247	1,288,699			(31,548)	1,238,370	1,155,576	(82,794)
MAT Material,Veh and Equip Related	66,078	62,571			(3,507)	60,719	54,483	(6,236)
CONT Contracted Services	35,105	42,881			7,776	35,105	29,821	(5,284)
OPER Operating Related	20,279	146,593			126,314	20,279	149,494	129,215
INTER Internal Allocations	447,267	447,481			214	444,962	444,672	(290)
OTH Other Expenses					0			
RES Reserve Transfers	(76,261)	1,591,311			1,667,572	(16,610)	927,659	944,269
REC Recoveries		(28,695)			(28,695)		(125,931)	(125,931)
LIC Licenses, Permits and Fees	(1,567,430)	(3,286,131)			(1,718,701)	(1,553,794)	(2,405,138)	(851,344)
MISC Miscellaneous Revenue	(7,500)	(7,152)			348	(7,500)	(10,493)	(2,993)
Total Building Development Services	237,785	257,558			19,773	221,531	220,143	(1,388)
Community Attraction and Promotion								
EMP Employee Related	936,846	872,936			(63,910)	825,066	708,730	(116,336)
MAT Material,Veh and Equip Related	24,664	52,414			27,750	25,536	21,786	(3,750)
CONT Contracted Services	18,000	61,233			43,233	51,000	22,845	(28,155)
OPER Operating Related	176,241	132,118			(44,123)	236,866	148,502	(88,364)
INTER Internal Allocations	960	(361)			(1,321)	(96,566)	(176,470)	(79,904)
OTH Other Expenses		3,491			3,491		1,756	1,756
RES Reserve Transfers	(79,517)	(45,873)			33,644	(6,638)	166,532	173,170
PROV Grants - Provincial		(3,723)			(3,723)			
FED Grants - Federal	(157,197)	(175,093)			(17,896)	(243,853)	(218,893)	24,960

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	2021					2020		
	Approved Final Budget	Actuals	Total	Final	Variance	Approved Final Budget	Actuals Total	Final Variance
REC Recoveries					0		735	735
MISC Miscellaneous Revenue			(489)		(489)		(786)	(786)
Total Community Attraction and Promotion	919,997	896,653			(23,344)	791,411	674,737	(116,674)
Economic Development Services								
EMP Employee Related	1,108,834	1,080,302			(28,532)	1,060,326	1,188,423	128,097
BLD Building Related	18,000	18,000			0	18,000	18,550	550
MAT Material,Veh and Equip Related	1,500	509			(991)	1,500	2,999	1,499
CONT Contracted Services	74,496	75,990			1,494	74,496	28,269	(46,227)
OPER Operating Related	231,928	205,227			(26,701)	231,928	257,914	25,986
INTER Internal Allocations	864	2,084			1,220	864	5,824	4,960
OTH Other Expenses		633,912			633,912		690	690
RES Reserve Transfers	8,205	(14,295)			(22,500)	7,711	(44,393)	(52,104)
PROV Grants - Provincial	(181,650)	(867,672)			(686,022)	(181,650)	(370,170)	(188,520)
REC Recoveries					0		(10,273)	(10,273)
Total Economic Development Services	1,262,177	1,134,057			(128,120)	1,213,175	1,077,833	(135,342)
Planning Services								
EMP Employee Related	1,069,400	796,227			(273,173)	897,422	762,368	(135,054)
MAT Material,Veh and Equip Related	630				(630)	630		(630)
CONT Contracted Services	49,813	111,888			62,075	49,813	27,877	(21,936)
OPER Operating Related	26,671	15,805			(10,866)	26,671	9,321	(17,350)
INTER Internal Allocations	3,727	313			(3,414)	1,807	1,807	
OTH Other Expenses	734,000	385,944			(348,056)	534,000	462,283	(71,717)
RES Reserve Transfers	(78,502)	634,293			712,795	2,886	86,747	83,861
REC Recoveries	(30,258)	(32,193)			(1,935)	(30,258)	(1,305)	28,953
LIC Licenses, Permits and Fees	(482,102)	(682,703)			(200,601)	(396,281)	(523,623)	(127,342)
MISC Miscellaneous Revenue		(117,991)			(117,991)		(21,350)	(21,350)
Total Planning Services	1,293,379	1,111,583			(181,796)	1,086,690	804,125	(282,565)
Total CD Community Development	4,000,516	3,688,715			(311,801)	3,638,387	3,131,765	(506,622)
CHS Community Human Services								

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	2021					2020		
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Community Human Services - Admin								
EMP Employee Related	366,990		387,580		20,590	619,083	596,579	(22,504)
CONT Contracted Services					0	110,000		(110,000)
OPER Operating Related	1,729		202		(1,527)	2,229	2,142	(87)
INTER Internal Allocations	(178,287)		(178,287)		0	(178,287)	(177,802)	485
RES Reserve Transfers	870		812		(58)	(96,378)	(29,409)	66,969
Total Community Human Services - Admin	191,302		210,307		19,005	456,647	391,510	(65,137)
Child Care, Recreation & Early Years								
EMP Employee Related	4,203,426		3,457,508		(745,918)	3,983,189	2,777,879	(1,205,310)
BLD Building Related	484,508		444,087		(40,421)	473,993	351,077	(122,916)
MAT Material,Veh and Equip Related	59,595		1,147,512		1,087,917	62,873	105,256	42,383
CONT Contracted Services	66,137		19,130		(47,007)	108,137	15,018	(93,119)
OPER Operating Related	232,560		308,167		75,607	235,788	386,092	150,304
ASST Social Assistance	16,543,673		17,355,054		811,381	16,062,166	15,216,172	(845,994)
INTER Internal Allocations	68,243		41,645		(26,598)	68,223	50,120	(18,103)
OTH Other Expenses			41,656		41,656		10,049	10,049
RES Reserve Transfers	19,403		97,094		77,691	(30,580)	77,468	108,048
PROV Grants - Provincial	(17,229,634)		(18,999,468)		(1,769,834)	(16,989,580)	(16,134,568)	855,012
REC Recoveries			(10,410)		(10,410)		(21,406)	(21,406)
SALE Sale of Items	(20,130)		11		20,141	(60,827)	6,033	66,860
USER User Fees	(1,074,354)		(698,672)		375,682	(1,031,069)	(431,365)	599,704
MISC Miscellaneous Revenue	(74,083)		(16,185)		57,898	(74,083)	(80,954)	(6,871)
Total Child Care, Recreation & Early Years	3,279,344		3,187,129		(92,215)	2,808,230	2,326,871	(481,359)
Public Health								
EMP Employee Related	8,882,908		10,834,173		1,951,265	8,810,020	8,786,327	(23,693)
BLD Building Related	589,278		767,563		178,285	583,830	586,402	2,572
MAT Material,Veh and Equip Related	15,592		27,855		12,263	18,387	54,312	35,925
CONT Contracted Services	653,994		842,205		188,211	789,212	185,133	(604,079)
OPER Operating Related	567,188		688,979		121,791	562,658	482,872	(79,786)

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				Approved Final Budget		Actuals Total		Final Variance		Approved Final Budget		Actuals Total		Final Variance			
INTER Internal Allocations				641,600		831,287		189,687		652,930		908,534		255,604			
OTH Other Expenses						3,504		3,504				2,760		2,760			
RES Reserve Transfers				64,760		160,015		95,255		59,738		376,588		316,850			
PROV Grants - Provincial				(9,238,591)		(12,020,088)		(2,781,497)		(9,040,597)		(8,944,259)		96,338			
FED Grants - Federal				(83,890)		(79,490)		4,400		(83,890)		(75,379)		8,511			
REC Recoveries				(13,000)		(1,891)		11,109		(13,000)		(2,650)		10,350			
LIC Licenses, Permits and Fees				(500)				500		(500)		(40)		460			
SALE Sale of Items				(38,000)		(14,897)		23,103		(38,000)		(20,434)		17,566			
USER User Fees				(42,350)		(48,757)		(6,407)		(42,350)		(47,510)		(5,160)			
MISC Miscellaneous Revenue				(25,018)		(16,494)		8,524		(25,018)		(59,244)		(34,226)			
Total Public Health				1,973,971		1,973,964		(7)		2,233,420		2,233,412		(8)			
Employment and Social Services																	
EMP Employee Related				11,625,904		10,403,618		(1,222,286)		10,064,560		9,808,139		(256,421)			
BLD Building Related				1,472,880		1,372,742		(100,138)		347,500		347,500					
MAT Material,Veh and Equip Related				21,008		15,042		(5,966)		24,737		6,752		(17,985)			
CONT Contracted Services				678,544		814,957		136,413		175,124		1,583,062		1,407,938			
OPER Operating Related				479,475		458,781		(20,694)		310,858		295,260		(15,598)			
ASST Social Assistance				33,712,562		23,737,044		(9,975,518)		33,749,998		24,733,882		(9,016,116)			
INTER Internal Allocations				800,627		901,693		101,066		778,888		927,862		148,974			
OTH Other Expenses						424,300		424,300				447,235		447,235			
RES Reserve Transfers				(2,718,671)		659,839		3,378,510		(203,064)		836,382		1,039,446			
PROV Grants - Provincial				(40,137,051)		(32,895,275)		7,241,776		(39,443,155)		(32,968,598)		6,474,557			
FED Grants - Federal								0				(7,840)		(7,840)			
REC Recoveries				(530,000)		(465,762)		64,238		(530,000)		(646,377)		(116,377)			
MISC Miscellaneous Revenue						(21,703)		(21,703)				(10,920)		(10,920)			
Total Employment and Social Services				5,405,278		5,405,276		(2)		5,275,446		5,352,339		76,893			
Seniors Services																	
EMP Employee Related				22,939,600		25,263,983		2,324,383		22,428,257		26,080,044		3,651,787			
BLD Building Related				1,198,952		1,172,791		(26,161)		1,155,735		1,101,943		(53,792)			

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			Approved Final Budget	Actuals Total	Final Variance	Approved Final Budget	Actuals Total	Final Variance
RES Reserve Transfers			(232,099)	(801,828)	(569,729)	23,059	126,169	103,110
REC Recoveries				(511,869)	(511,869)		(433,720)	(433,720)
SALE Sale of Items			(35,876)	(63,477)	(27,601)	(35,876)	(56,749)	(20,873)
MISC Miscellaneous Revenue			(3,800)	(12,299)	(8,499)	(3,800)	(6,194)	(2,394)
SLA Service Level Agreements (SLA)			(333,707)	(333,707)	0	(328,762)	(328,762)	
Total Customer Services			1,727,581	1,340,578	(387,003)	1,555,483	1,422,451	(133,032)
Municipal Governance								
EMP Employee Related			1,267,162	1,219,979	(47,183)	1,232,049	1,081,905	(150,144)
BLD Building Related			101,699	118,971	17,272	117,469	117,259	(210)
MAT Material,Veh and Equip Related			7,505	1,582	(5,923)	7,505	537	(6,968)
CONT Contracted Services			933,492	896,185	(37,307)	917,370	890,887	(26,483)
OPER Operating Related			580,031	393,847	(186,184)	580,031	347,099	(232,932)
INTER Internal Allocations			100,207	100,207	0	100,207	100,207	
OTH Other Expenses				25,159	25,159		27,376	27,376
RES Reserve Transfers			145,061	145,245	184	123,514	184,112	60,598
PROV Grants - Provincial			(1,500)	(75,285)	(73,785)	(1,500)	(1,669)	(169)
FINE Fines and Penalties			(1,995,913)	(1,585,459)	410,454	(1,995,913)	(1,377,163)	618,750
REC Recoveries			(500)	(2,519)	(2,019)	(500)	(1,843)	(1,343)
LIC Licenses, Permits and Fees			(736,844)	(568,223)	168,621	(735,259)	(687,640)	47,619
MISC Miscellaneous Revenue			(20,792)	(45,803)	(25,011)		(88,071)	(88,071)
Total Municipal Governance			379,608	623,886	244,278	344,973	592,996	248,023
Total CS Corporate Services			5,935,391	5,808,115	(127,276)	5,691,516	5,692,940	1,424
FBITT Finance, Budget, Information Tech & Transformation								
FBITT - Admin								
EMP Employee Related			341,083	364,254	23,171	328,402	348,218	19,816
MAT Material,Veh and Equip Related			2,770		(2,770)	2,770	700	(2,070)
CONT Contracted Services				670,674	670,674		21,823	21,823
OPER Operating Related			11,668	5,529	(6,139)	12,758	4,435	(8,323)
INTER Internal Allocations					0			

MUNICIPALITY OF CHATHAM-KENT									Appendix B		
Variance Report by BU by OBJ with Division levels											
Selected year 2021											
100 CK Municipal Operations											
	2021						2020				
	Approved Final Budget	Actuals	Total	Final	Variance		Approved Final Budget	Actuals Total	Final Variance		
RES Reserve Transfers	1,430		1,430		0		1,309	(13,744)	(15,053)		
Total FBITT - Admin	356,951		1,041,887		684,936		345,239	361,432	16,193		
Budget and Performance Services											
EMP Employee Related	706,714		705,181		(1,533)		677,103	677,645	542		
MAT Material,Veh and Equip Related	566		1,136		570		566		(566)		
CONT Contracted Services	5,745		156,536		150,791		20,745	16,396	(4,349)		
OPER Operating Related	10,770		6,690		(4,080)		10,950	8,919	(2,031)		
INTER Internal Allocations	(38,000)		(38,000)		0		(38,000)	(37,844)	156		
RES Reserve Transfers	2,610		(51,427)		(54,037)		2,447	17,447	15,000		
PROV Grants - Provincial			(95,550)		(95,550)			(7,529)	(7,529)		
Total Budget and Performance Services	688,405		684,566		(3,839)		673,811	675,034	1,223		
Financial Services											
EMP Employee Related	2,624,668		2,714,512		89,844		2,523,307	2,635,535	112,228		
BLD Building Related	7,444		846		(6,598)		7,411	408,760	401,349		
MAT Material,Veh and Equip Related	2,792		427		(2,365)		2,792	5,507	2,715		
CONT Contracted Services	179,270		726,039		546,769		177,489	323,303	145,814		
OPER Operating Related	214,915		140,284		(74,631)		211,625	138,876	(72,749)		
INTER Internal Allocations			(18,358)		(18,358)			(65,780)	(65,780)		
OTH Other Expenses			100,000		100,000			6,018	6,018		
RES Reserve Transfers	10,295		202,223		191,928		9,176	(620,117)	(629,293)		
PROV Grants - Provincial					0			(100,000)	(100,000)		
FINE Fines and Penalties	(14,113)		(9,188)		4,925		(14,113)	(8,490)	5,623		
REC Recoveries	(25,461)		(8,047)		17,414		(25,461)	(375)	25,086		
LIC Licenses, Permits and Fees	(616,447)		(455,504)		160,943		(611,447)	(512,930)	98,517		
SALE Sale of Items	(67,000)		(854,646)		(787,646)		(67,000)	(35,961)	31,039		
USER User Fees	(7,000)		(29,425)		(22,425)		(7,000)	(34,580)	(27,580)		
MISC Miscellaneous Revenue	(117,540)		(245,916)		(128,376)		(117,540)	(123,992)	(6,452)		
SLA Service Level Agreements (SLA)	(202,524)		(202,524)		0		(201,377)	(201,377)			
Total Financial Services	1,989,299		2,060,723		71,424		1,887,862	1,814,397	(73,465)		

MUNICIPALITY OF CHATHAM-KENT											
Variance Report by BU by OBJ with Division levels											
Selected year 2021											
100 CK Municipal Operations											
			2021						2020		
			Approved Final Budget	Actuals Total	Final Variance				Approved Final Budget	Actuals Total	Final Variance
Information Technology & Transformation											
EMP Employee Related			4,528,956	4,225,927	(303,029)				3,735,199	4,585,517	850,318
BLD Building Related			38,982	37,363	(1,619)				38,982	34,335	(4,647)
MAT Material,Veh and Equip Related			296,240	369,986	73,746				294,244	927,336	633,092
CONT Contracted Services			3,278,901	2,220,116	(1,058,785)				2,492,561	1,776,067	(716,494)
OPER Operating Related			565,349	561,674	(3,675)				565,349	628,232	62,883
INTER Internal Allocations			(478,744)	(586,013)	(107,269)				(476,579)	(492,986)	(16,407)
OTH Other Expenses			28,853	1,752	(27,101)				28,853	382,822	353,969
RES Reserve Transfers			268,531	1,421,062	1,152,531				1,707,439	590,814	(1,116,625)
REC Recoveries				(66,955)	(66,955)					(46,592)	(46,592)
USER User Fees			(9,000)	(9,000)	0				(8,000)	(8,000)	
MISC Miscellaneous Revenue				(536)	(536)						
SLA Service Level Agreements (SLA)			(770,150)	(706,861)	63,289				(727,471)	(764,155)	(36,684)
Total Information Technology & Transformation			7,747,918	7,468,515	(279,403)				7,650,577	7,613,390	(37,187)
John D Bradley Convention Centre											
CONT Contracted Services			152,919	83,177	(69,742)				152,919	87,091	(65,828)
INFRA Infrastructure and Debt			554,536	554,536	0				554,536	554,536	
OPER Operating Related			137,081	458,438	321,357				137,081	389,090	252,009
OTH Other Expenses			68,376	23,716	(44,660)				68,376	7,591	(60,785)
RES Reserve Transfers			88,374	88,374	0				88,374	88,374	
Total John D Bradley Convention Centre			1,001,286	1,208,241	206,955				1,001,286	1,126,682	125,396
Total FBITT Finance, Budget, Information Tech & Transform			11,783,859	12,463,932	680,073				11,558,775	11,590,935	32,160
FES Fire and Emergency Services											
Fire and Emergency Services											
EMP Employee Related			12,642,257	13,867,708	1,225,451				12,579,321	12,715,911	136,590
BLD Building Related			445,250	433,841	(11,409)				436,802	443,818	7,016
MAT Material,Veh and Equip Related			3,917,339	3,487,448	(429,891)				3,611,977	3,324,033	(287,944)
CONT Contracted Services			12,621,834	14,782,397	2,160,563				12,573,420	13,404,047	830,627
OPER Operating Related			104,408	139,117	34,709				93,478	170,507	77,029

<div> <div>MUNICIPALITY OF CHATHAM-KENT</div> <div>Variance Report by BU by OBJ with Division levels</div> <div>Selected year 2021</div> <div>100 CK Municipal Operations</div> </div>								Appendix B
	2021				2020			
	Approved Final Budget	Actuals	Total	Final	Variance	Approved Final Budget	Actuals Total	Final Variance
PROV Grants - Provincial	(354,313)	(420,077)		(65,764)		(354,313)	(428,599)	(74,286)
FED Grants - Federal	(989,817)	(1,177,902)		(188,085)		(873,880)	(1,147,312)	(273,432)
TAX Taxation Revenue	(273,754)	(273,754)		0		(273,754)	(273,754)	
REC Recoveries	(1,723,537)	(2,085,541)		(362,004)		(1,723,335)	(1,499,448)	223,887
SALE Sale of Items	(1,000)	(8,704)		(7,704)		(1,000)	(7,405)	(6,405)
USER User Fees	(4,090,473)	(4,808,344)		(717,871)		(4,075,917)	(4,549,146)	(473,229)
MISC Miscellaneous Revenue	(30,638)	(72,386)		(41,748)		(30,638)	(160,992)	(130,354)
SLA Service Level Agreements (SLA)	(16,508)	(22,109)		(5,601)		(16,503)	(23,011)	(6,508)
Total Drainage, Asset, Waste Management	12,244,339	11,477,688		(766,651)		12,050,989	11,737,150	(313,839)
Engineering, Transportation Services								
EMP Employee Related	3,673,563	3,018,753		(654,810)		2,868,019	2,868,316	297
BLD Building Related	120,652	104,144		(16,508)		114,001	98,316	(15,685)
MAT Material,Veh and Equip Related	328,982	248,248		(80,734)		191,764	296,637	104,873
CONT Contracted Services	2,924,337	2,887,372		(36,965)		2,730,234	2,558,038	(172,196)
OPER Operating Related	37,528	28,301		(9,227)		33,328	25,127	(8,201)
INTER Internal Allocations	9,480	61,800		52,320		1,800	(16,801)	(18,601)
OTH Other Expenses		7,836		7,836			492,812	492,812
RES Reserve Transfers	(367,718)	693,212		1,060,930		280,060	26,632	(253,428)
PROV Grants - Provincial	(840,118)	(1,294,698)		(454,580)		(840,118)	(1,171,272)	(331,154)
REC Recoveries	(28,000)	(18,630)		9,370		(251,914)	(254,504)	(2,590)
SALE Sale of Items	(35,000)	(67,488)		(32,488)		(35,000)	(9,250)	25,750
USER User Fees	(653,662)	(364,452)		289,210		(485,642)	(361,807)	123,835
MISC Miscellaneous Revenue	(15,000)	(220,531)		(205,531)		(15,000)	(7,307)	7,693
SLA Service Level Agreements (SLA)	(331,468)	(331,468)		0		(331,468)	(331,468)	
Total Engineering, Transportation Services	4,823,576	4,752,399		(71,177)		4,260,064	4,213,469	(46,595)
Public Works								
EMP Employee Related	11,061,375	9,809,446		(1,251,929)		10,927,654	10,025,065	(902,589)
BLD Building Related	1,346,853	1,226,427		(120,426)		1,258,202	1,254,967	(3,235)
MAT Material,Veh and Equip Related	6,664,800	6,659,089		(5,711)		6,478,121	5,949,346	(528,775)

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Selected year 2021											
100 CK Municipal Operations											
				2021				2020			
				Approved Final	Actuals	Total	Final	Variance	Approved Final	Actuals	Final
				Budget					Budget	Total	Variance
CONT Contracted Services				9,443,169	11,539,960		2,096,791		7,409,951	9,805,936	2,395,985
OPER Operating Related				2,320,947	2,875,496		554,549		6,058,862	3,111,843	(2,947,019)
INTER Internal Allocations				96,126	96,126		0		95,121	95,121	
OTH Other Expenses				12,600	41,062		28,462		14,100	(15,808)	(29,908)
RES Reserve Transfers				33,450,327	28,091,602		(5,358,725)		29,821,593	25,433,033	(4,388,560)
PROV Grants - Provincial				(5,366,718)	(5,366,718)		0		(5,366,718)	(5,366,718)	
FED Grants - Federal				(6,167,174)			6,167,174		(6,167,174)		6,167,174
FINE Fines and Penalties				(33,405)	(25,520)		7,885		(33,405)	(25,322)	8,083
TAX Taxation Revenue				(552,886)	(552,886)		0		(549,460)	(549,460)	
REC Recoveries				(236,759)	(393,727)		(156,968)		(236,759)	(541,336)	(304,577)
LIC Licenses, Permits and Fees				(83,417)	(20,752)		62,665		(83,417)	(21,409)	62,008
SALE Sale of Items				(18,900)	(267,567)		(248,667)		(18,900)	(21,444)	(2,544)
USER User Fees				(269,149)	(176,835)		92,314		(269,149)	(160,109)	109,040
MISC Miscellaneous Revenue					(450)		(450)				
SLA Service Level Agreements (SLA)				(2,365,273)	(231,532)		2,133,741		(2,330,624)	(231,092)	2,099,532
Total Public Works				49,302,516	53,303,221		4,000,705		47,007,998	48,742,613	1,734,615
Rec Facilities & Parks and Open Spaces											
EMP Employee Related				5,125,403	4,533,871		(591,532)		5,136,283	4,368,758	(767,525)
BLD Building Related				2,061,005	1,517,019		(543,986)		1,908,567	1,552,955	(355,612)
MAT Material,Veh and Equip Related				943,501	971,234		27,733		907,744	1,021,358	113,614
CONT Contracted Services				1,020,998	1,146,498		125,500		1,011,773	950,990	(60,783)
OPER Operating Related				357,559	187,675		(169,884)		360,567	239,185	(121,382)
INTER Internal Allocations				59,542	86,001		26,459		59,423	71,951	12,528
OTH Other Expenses				(75,320)	94,348		169,668		(65,120)	(3,225)	61,895
RES Reserve Transfers				3,687,263	3,627,693		(59,570)		3,379,617	3,169,310	(210,307)
REC Recoveries				(9,593)	(6,485)		3,108		(8,895)	(8,652)	243
LIC Licenses, Permits and Fees							0				
SALE Sale of Items				(574,786)	(234,569)		340,217		(572,752)	(318,465)	254,287
USER User Fees				(3,830,717)	(2,081,528)		1,749,189		(3,821,438)	(2,380,952)	1,440,486

MUNICIPALITY OF CHATHAM-KENT											Appendix B	
Variance Report by BU by OBJ with Division levels												
Selected year 2021												
100 CK Municipal Operations												
			2021				2020					
			Approved Final Budget	Actuals Total	Final Variance			Approved Final Budget	Actuals Total	Final Variance		
MISC Miscellaneous Revenue			(53,324)	(215,545)	(162,221)			(53,324)	(47,943)	5,381		
SLA Service Level Agreements (SLA)			27,960		(27,960)			27,960	21,660	(6,300)		
Total Rec Facilities & Parks and Open Spaces			8,739,491	9,626,212	886,721			8,270,405	8,636,930	366,525		
Total IES Infrastructure and Engineering Services			75,406,000	79,037,701	3,631,701			71,870,951	73,616,658	1,745,707		
POL Police Services												
Administrative Support												
EMP Employee Related			6,503,527	6,302,506	(201,021)			6,480,825	6,952,682	471,857		
BLD Building Related			341,100	301,211	(39,889)			332,163	331,093	(1,070)		
MAT Material,Veh and Equip Related			2,002,292	1,730,840	(271,452)			2,106,555	1,908,290	(198,265)		
CONT Contracted Services			378,270	459,954	81,684			378,270	409,450	31,180		
OPER Operating Related			173,880	241,785	67,905			174,415	243,337	68,922		
INTER Internal Allocations			(378,168)	(445,181)	(67,013)			(380,744)	(459,929)	(79,185)		
OTH Other Expenses				84,034	84,034				62,298	62,298		
RES Reserve Transfers			98,000	273,570	175,570			98,000	262,825	164,825		
PROV Grants - Provincial			(918,244)	(1,030,422)	(112,178)			(849,244)	(935,847)	(86,603)		
REC Recoveries			(66,959)	(195,428)	(128,469)			(66,959)	(161,147)	(94,188)		
LIC Licenses, Permits and Fees			(135,000)		135,000			(135,000)		135,000		
MISC Miscellaneous Revenue				(1,817)	(1,817)				(1,492)	(1,492)		
Total Administrative Support			7,998,698	7,721,052	(277,646)			8,138,281	8,611,560	473,279		
Community Patrol												
EMP Employee Related			17,060,670	16,787,212	(273,458)			16,992,728	15,729,865	(1,262,863)		
MAT Material,Veh and Equip Related			7,571	38,485	30,914			7,571	44,789	37,218		
OPER Operating Related			175,304	191,472	16,168			176,804	196,664	19,860		
INTER Internal Allocations				(329,322)	(329,322)				(1,140)	(1,140)		
OTH Other Expenses				109,508	109,508				925,131	925,131		
RES Reserve Transfers				(21,853)	(21,853)				(25,330)	(25,330)		
PROV Grants - Provincial			(809,456)	(791,375)	18,081			(809,456)	(650,084)	159,372		
REC Recoveries			(40,000)	(20,547)	19,453			(40,000)	(26,610)	13,390		
MISC Miscellaneous Revenue			(10,000)	(6,065)	3,935			(10,000)	(27,739)	(17,739)		

MUNICIPALITY OF CHATHAM-KENT								Appendix B
Variance Report by BU by OBJ with Division levels								
Selected year 2021								
100 CK Municipal Operations								
	2021						2020	
	Approved Final Budget	Actuals Total	Final Variance			Approved Final Budget	Actuals Total	Final Variance
Total 00100 CHATHAM-KENT OPERATING		30,046,726	(290,216)				27,213,342	(3,767,954)
Total 100 CK Municipal Operations		30,046,726	(290,216)				27,213,342	(3,767,954)

